Patti Solomon

From:

Joschim Kempin

Tø:

Bill Gates: Steve Ballmer

Ce:

John Nellson; Jonathan Lazarus; Mika Maples RE: IBM helps LOTUS

Subject:

Date:

Wednesday, March 23, 1994 9:13AM

IBM has a LOTUS NOTES product specialist in every district who helps in selling NOTES, paid by IBM. Every time this happens IBM receives 30% of the proceeds. We are unsure if this happens for other LOTUS products as well. We have entertained another round of "partnership" talks with the PC company and mentioned this as an issue, but they claim they can't fix this for us. IBM uses some co mail and some smartsuite, but they have not standardised on this as far as I know.

I am unsure if we need to see this as an organisational issue or an OEM issue. I am willing to do whatever it takes to kick them out, but strongly believe we need a WW hit team to attack IBM as a large account, whereby the QEM relationship should be used to apply some pressure. Jon. john?

From: Bill Gates

To: Joschim Kempin; Steve Beilmer Cc: Jonathan Lazerus; Mike Maples

Subject! IBM helps LOTUS

Date: Sunday, March 20, 1994 11:29PM

This is one topic I really want to try to get to the bottom of. Why does IBM help LOTUS so much? Is there anything we can do about this? Should it become an issue in our global relationship with ISM?

I think CC:MAIL is a real problem for us because of IBM, I think Smartsuite is a lot stronger because of IBM, IBM uses \$martsuite as their internal standard.

I want us to figure out how to solve this problem.

We are helping IBM with PowerPC. We are going to be nice to the PC company on Chicago. We are willing to let IBM make money on our stuff. We want them to be the bast solution provider. They are doing nice software on Nt.

We need to put more energy into this problem!



PLAINTIFF'S **EXHIBIT**

Comes v. Microsoft

Page 652

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