From: Ben Slivka
Sent: Monday, April 14, 1997 3 09 AM
To: Bill Gates
Subject: java review with you

Bill,
I'm working with paulma to set up a 2-3 hour review for you on our Java efforts (I hope before your May think week).
When I met with you last, you had a lot of pretty pointed questions about Java, so I want to make sure I understand your issues/concerns.
Here's a start, can you please add any that I'm missing?

1   What is our business model for Java?
2. How do we wrest control of Java away from Sun?
3. How do we turn Java into just the latest, best way to write Windows applications?
4   What are we doing to leverage/expose Windows to Java developers?
5. Implications of our Sun contract to our evolution of Java?
6. What patents do we have (filled/granted) that we can use against Sun?

During this review I definitely want to be very concrete, so I'll show you
1   Apples-to-apples performance of Java vs C, including source code, on major Java VMs (us, Symantec, Sun, etc)
2. AFC vs. MFC/Win32 programs vs. JFC (Sun's new AWT/IFC combination responding to AFC)
3   ActiveX/Beans Integration, including source code

Just FYI: I took on the Java effort last August, just after my team shipped IE 3   I knew it wouldn't be an easy (or popular) job, but Java seemed to me to be the biggest threat to Microsoft, and I wanted to solve it. Internet Explorer 1, 2, and 3 was a very invigorating two years for me, and while I met with some initial resistance (ex: june 1995 internet offsite), I think the results we achieved were worth the gnef I took   I understand how important Windows is to Microsoft, and clearly the work the Java team is doing has hit a raw nerve with you. I trust you'll give me and my team a chance to explain how we believe we are helping Windows be even more successful.

Thanks, bens

12