From russw Fri Feb 24 11:20:14 1989 To: joachimk kellyw Subject: Zenith/Win 3 Cc: jeffl richab richardf Date: Fri Feb 24 11:18:08 1989

I believe the issue of their development help is moot at this point. so there is nothging for them to trade.

it isn,t possible for them to get an exclusive ( I wouldn't if it was) because IBM will also be using win 3 in their august back-t—school blitz. the product will barely be done by august—there is no earlier date and ibm won't wait longer.

also compaq will hopefully do something,

From kellyw Thu Feb 23 15:55:35 1989 To: joachimk Subject: Zenith/Win 3 Cc: jeffl richardf russw Date: Thu Feb 23 15:52:33 1989

Is there anything we can do to give Zenith an OEM exclusive on Windows 3 in exchange for their development participation, say for 30-60 days? No longer can an OEM get an implied lead just by virtue of their participation on the BAK — except in the case of Compaq & pinball. All I'm asking is that we give Zenith the same kind of break that ve're giving Compaq on pinball. I'm not sure how this works, but I suppose it involves the withholding of the "final" BAK to other OEMs for "testing" for the previously committed window. This doesn't raise any red flags because of course (at least in theory), the BAK partner gets preferential access to code by virtue of his development role.

What we've done with with Zenith on OS/2 1.1 is a travesty. Though Zenith did the lion's share of the development work, they didn't get any preferentional treatment above and beyond that extended to the other folks in the early shipment program. The key pieces of final code were distributed to Zenith at the same time they were distributed to all the other OFMs. Consequently, Zenith's time to market — the big advantage in getting involved with us in the first place, is reduced to a matter of a couple of days. NCR will be shipping within a week of (and maybe even before!!!) Zenith. This is not pretty and doesn't engender a lot of warm feelings towards us.

Let's fix this by giving Zenith a minimum of 30 days guaranteed time to market. This in no way impacts the release of the retail product — it ships when it normally does. After all, what other OEM will immediately do something significant with Windows other than Zenith? Actually allowing one OFM to loudly thump their chest about a real hot product for a month should create more demand for the other OFMs. Zenith is building a whole strategy out of the promotion of GUI — starting with Win 3 in higher education at exactly the same time as the release of our retail product in September. Zenith has been our single strongest supporter of Windows these past couple of years, during difficult times when the product has had QUESTIONABLE UTILITY. Don't you think we owe them at least 30 days for their loyalty. How can we make this work?

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